



## **Messages from the Executive Leaders**

2019 was a mission driven year for Ronald McDonald House Charities Southwestern Ontario (RMHC-SWO). Continued investments and improvements to all three of our programs helped to enhance family experiences and invest in key program elements. We continued to serve more families with 4,605 unique families benefiting from our three programs - an increase of 2 % over the previous year.

We know a good night's rest is vital for families in order to stay strong for their sick children. Renovations to bedrooms at RMH Windsor and the RM Family Room London increased sleeping capacity, allowing more families to stay together and close to their hospitalized child. For those families staying bedside to their seriously ill child, our Cart with a Heart Program in Windsor and London continued to bring support and information about our services directly to caregivers. While some parents called us "home-away-from-home" just once, others used our programs several times throughout their child's medical journey. We were able to support 867 NEW families in our two Houses, with a longest consecutive family stay of 272 nights in London and 87 nights in Windsor.

Two of the largest projects we completed last year were the renovation of RMH London's main lobby, and refresh of our seven-year-old RM Family Room inside London Children's Hospital. Our lobby renovations added a heated vestibule to our main entrance, and relocated our volunteer greeting desk front and center demonstrating the importance of volunteers in welcoming guests. A new digital donor wall was installed in the lobby to recognize this incredible donor community, and features some wonderful photos of the families benefiting from your generous support. Community support is integral in securing the operating funds necessary to make program improvements; last year we were fortunate to have over 265 community third party events raise support for RMHC-SWO. We held our 34th Annual Curling Bonspiel, 36th Annual Golf Classic, and the Red Shoe Society hosted three incredible events. The success of these events are thanks in part to the great participation from alumni families and community partners.

Increasing community awareness for the Chapter was achieved throughout the year, with our first ever Show Your Stripes Campaign in the Fall being a prime example. A television ad and four new program videos shared on social media informed the public of our services and invited them to purchase our specially branded socks, hats, and scarfs to show their stripes for RMHC-SWO. The holiday season then kicked-off with Illuminate the Houses, followed by two McDelivery commercials aired in December featuring two RMH London families. We saw the support of our McDonald's community through their active participation in McHappy Day, the McDonald's Thunder Bay Golf Tournament, the Oxford Country Golf Classic, and the 2<sup>nd</sup> Annual Big Red Shoe Run in Windsor-Essex. A big thank you to the McDonald's Owner Operators and crew across the region for demonstrating incredible

Our Volunteers – the heart of our Houses – continue to help us care for families every day. When you enter an RMHC-SWO program or attend an event, you will meet one of the thousands of volunteers who give their time to make a positive impact on RMH families. Also, to the staff who give their all everyday, thank you for making a difference.

Please enjoy this report and all the wonderful elements that make Ronald McDonald House Charities Southwestern Ontario special for so many families from across Ontario. Thanks to you, our programs provide a soft place to land at the end of a long hospital day, and a place where memories are made.

With Gratitude,

Tracey Keighley-Clarke

commitment to families.

Chief Executive Officer

Harry Van Bavel

Board President

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4,605

FAMILIES SERVED BY RMHC SOUTHWESTERN ONTARIO PROGRAMS<sup>1</sup>

16,534

## **NIGHTS OF COMFORT**

THROUGH OUR HOUSES & FAMILY ROOM<sup>1</sup>

272
NIGHTS WAS THE LONGEST
CONSECUTIVE STAY
BY A SINGLE FAMILY<sup>1</sup>

281
COMMUNITIES SERVED
WITH FIVE FAMILIES FROM OUT
OF COUNTRY<sup>1</sup>

**\$244**/DAY

## **SAVED BY A FAMILY**

STAYING AT RMH ON THE COST OF MEALS, LODGING AND TRAVEL<sup>2</sup>

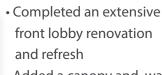
## Our Accomplishments

## **Enhanced Program and Services**

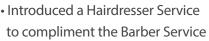
- Completed the Expansion Projection document and submitted to Global Field Advisor
- Developed a referral algorithm for London and changed referral criteria to 40 km from 30 km
- Modified fire door in Windsor to ensure compliance with Fire Safety Standards and promote rest for families



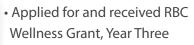
 Refreshed the remaining 12 of 34 guest bedrooms in RMH London with new paint, mattresses, and new furnishings promoting rest and relaxation for families



 Added a canopy and water features in the RMH London courtyard to enhance volunteer and guest experience



 Refreshed the London Family Room; added trundle beds to double sleeping capacity of each room



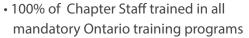
- Initiated the "Quilts from the Heart" program
- Increased Pet Therapy to two days per week





## Achieve Organizational Excellence

- Achieved Canadian Code for Volunteer Involvement designation
- Designated "Employee Recommended Workplace" in 2019



 Collaborated on Abuse policy with all Chapters across Canada and all staff and regular volunteers completed an annual declaration

## Employee Recommended Workplace

## Strengthen Strategic Relationships and Mobilize Support

- Maintained employee payroll giving above 80%
- Increased volunteer capacity from 1:77 Staff to volunteer ratio in 2018 to 1:134 ratio in 2019
- Grew community third party event support by 6% for a total of \$578,984
- Seasonal holiday campaign successfully raised \$107,767 and reconnected 141 lapsed donors with our mission
- Launched Show Your Stripes initiative with White Oaks Mall raising \$39,537
- Developed and launched 4 awareness videos featuring all programs
- Secured 11 new room sponsors



- Selected by RMHC Canada to participate in McDelivery video for December - these videos reached over 8 million views
- Introduced thank you phone calls to donors by staff and board members- 26% of holiday donation donors thanked

## Operation Program Refresh

## **RMH London Lobby Renovations**

Renovating the RMH London lobby added space, security, and practicality for families, volunteers and visitors. A heated sidewalk and vestibule helps keep things warm in the colder months while providing more security with a two door entrance. Our volunteers are also front and centre so they can keep track of those coming in and out of the House and a digital donor wall helps thank supporters in an economically responsible way.





Before & After





## RMH Windsor Updates

RMH Windsor bedrooms were refreshed with new mattresses, bedding and black-out curtains. The RMH Windsor Day Pass Program was also extended with longer operating hours, giving families who aren't staying at the House more time to utilize amenities like the kitchen, laundry, nap rooms, and showers.





## **RMH Family Room Renovations**

After opening in 2012, our RM Family Room inside London Children's Hospital was in need of updates to adapt to the ever-changing needs of families with seriously ill children. Increased seating capacity in the common space, trundle beds allowing more family members to stay overnight, and new furniture and decor make the space truly feel like home while improving functionality.



More space for volunteers provides opportunity to better welcome families and support their needs while they stay bedside with their seriously ill child.



Special thanks to our **Renovation** Sponsor, McKenzie Lake Lawyers LLP, for helping to provide the monetary support necessary for these renovations.







Thank you to all of our RM Family Room Refresh Gift-in-Kind Donors:

Bernardo Group Ltd. Centreville Construction Corian Solid Surface Curney Mechanical **ECO** Architectural Glass IKEA Canada Image Graphics & Signs

Jack Astor's Bar and Grill BrandSource - Sealy Canada London Health Sciences Centre ProAble Hardware Sealy Canada Turnay Electrical Specialties Urban Barn VanderSchaaf Countertops

## **Our Signature Events**

## 36<sup>th</sup> Annual Golf Classic

Our cornerstone tradition continued this past year! We pulled in a favour from Mother Nature who gave us an absolutely beautiful day for all of our guests to hit the links for a memorable game of golf. Thank you to all our sponsors, donors, and both new and returning players for joining the 36<sup>th</sup> Annual RMH Golf Classic in August. Together, you raised an incredible \$129,880.01 (net) - an amazing gift, which will keep countless families close when they need it most.



## 34<sup>th</sup> Annual Curling Bonspiel

The Curling Bonspiel has been a cherished part of our culture at RMHC-SWO for decades and the 34<sup>th</sup> year was no exception. Returning players, new friends, sponsors and RMHC families were all main ingredients for another successful curling event! Their determination and passion saw this spectacular day, raise more than \$46,000.00 (net) - the highest revenue in our bonspiel history.



## 3<sup>rd</sup> Annual Illuminate the Houses

Lighting Ronald McDonald House London and Windsor for the holiday season has become a "just like home" tradition we like to give families who can't be home for the holidays. With hot cocoa, warm blankets and CTV London's Julie Atchison joining the evening, we kicked off the holidays with the support of our communities. RMH London was included in the CTV news article "Best London-Area Christmas Light Displays".



## Red Shoe Society London





From stunning attire to unforgettable themes, London's Red Shoe Society (RSS) pulled out all the stops as they spread the word about RMHC-SWO. In 2019, RSS London Signature Events, Scarlet Ball 007 and Fall Ball NYFW - After Party, raised \$135,508.37(net) to keep families close.

## Red Shoe Society Windsor-Essex





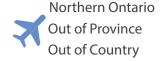
Red Shoe Society Windsor/Essex, strengthened successful partnerships while introducing new local businesses to the RMH mission. New events, volunteer initiatives and awareness-raising programs in the community continue to make an impact on RMHC-SWO. We look forward to seeing what 2020 brings!

## Our Communities, Our Families

Keeping families close with the average length of stay at RMHC-SWO in 2019 being 15 nights\*, and the longest stay being 272 nights.¹ Six of our families used both London and Windsor Houses during their child's medical journey. Families calling us "home-away-from-home" traveled from:



Windsor-Essex Grey Bruce Oxford-Elgin Sarnia-Lambton Huron Perth Chatham-Kent





The love and support of family is a vital part in a child's emotional well-being and aids their physical recovery. I don't know how we would have made it through without our family being together.

The RM Family Room London saw over 49,000 visits by caregivers with children receiving medical treatment at London Children's Hospital.<sup>2</sup> This space remains vital to family centered care by providing a home-like environment for families down the hall from their child's hospital room. In 2019, we saw an increase in the services used.



384 naps taken in three available sleep rooms<sup>2</sup> 1,934 loads of laundry done to keep necessities & favourite blankies clean<sup>2</sup> 1,886 showers taken by caregivers in need of a refresh<sup>2</sup>

Show Your Stripes invited communities across Southwestern Ontario to join in raising awareness for their local families calling RMHC Southwestern Ontario home while staying close to their seriously ill children. We were thrilled to partner with our friends at White Oaks Mall in a community-wide campaign that rallied individuals, families, and businesses to show their stripes. New videos highlighted the programs and services offered to families when calling RMHC-SWO "home-away-from-home".













\*1 and 2 night stays removed Reference: 1.GRMHIS Reporting 2019 2.RM Family Room Census Reporting

## Our Volunteers

Over four thousand volunteer roles filled totaling over thirty one thousand and six hundred hours given. As volunteer support grows, so does the support provided to families.

RMH London expanded its Barber Shop program by adding a Hair Salon. Since starting in September 2019, 23 people used the service.

An estimated 50, 873 individual meals were prepared and served to families from our kitchen volunteers across the Chapter.<sup>4</sup>

Pet Therapy was our busiest family activity at RMH London with over 791 visits from guest families.<sup>1</sup>

"Volunteers do not necessarily have the time; they just have the heart." –

**Elizabeth Andrew** 





The RM Family Room London served over 4,500 pots of coffee to families using the room and Cart with a Heart program.<sup>3</sup>

The Day Pass Program at RMH Windsor provided access to Houses amenities to 858 families, allowing them to use spaces like the kitchen, nap rooms and showers while at the hospital.<sup>2</sup>

Cart with A Heart at both the RM Family Room London and RMH Windsor brought comfort to 12,800 caregivers staying bedside to their seriously ill children.4

Cometimes the simplest things bring the most comfort. It feels rewarding to know you're helping families when they need it most.





With the help of our Volunteer Christmas Store Committee, holidays at the Houses brought just like home traditions to families. During the month of December:



RMH London served 76 families with gifts<sup>1</sup>

57 families at RMH Windsor received gifts<sup>2</sup>





38 Letters to Santa were sent from kids staying RMH London!<sup>1</sup>























"The volunteers welcoming me with a smile every time I came through the door made me feel at home. The amazing groups that came in to cook meals and bake goodies brought a sense of comfort. Many of them would sit down, talk with me, and listen because they were truly interested in our family's journey."

## Celebrating 35 Years

From supportive volunteers, to dedicated staff and appreciative families, RMHC-SWO has many reasons to be thankful. We followed up with some past McHappy Day Advocate Families to learn their reason for holding RMH close to their hearts, even after returning home.





BRANDON'S REASON:
A BEST FRIEND BY MY SIDE

For Brandon, having his twin brother Tyler close meant he had the comfort of his best friend. The McDonald family has called us their "home-away-from-home" for 100 nights since 2011 and have fond memories of exploring the House and playing games together. Today, both boys find themselves preparing for their Grade 8 Graduation.

(CStaying at the House means we have somewhere to take a break, get a good night sleep, and enjoy a homemade meal while being close to Brandon.)

– Brandon's mom

Kameryn has been cancer free and in remission for seven years since her diagnosis in 2010, just before her second birthday. Her family found friendship and support at the House during their long journey with Kameryn. Looking back on her experience, Kameryn is looking forward to learning how she can help other kids just like her one day.

KAMERYN'S REASON:
A SPACE TO BELONG

CALL HER "NOODLES"

(() want to help other children. I want them to know how important it is to never give up and to always keep trying.)

- Kameryn



A diagnosis of Osteosarcoma shortly before her16th birthday changed the way Taylor viewed the world. The support she received while her family stayed close for 69 nights led to a new outlook on life. Now, four years after her final chemotherapy treatment, Taylor is enrolled in nursing college.

received. I realized I wanted to care my family who are in difficult situations like I was.

A BRIGHT FUTURE

- Taylor

## **Our Donors**

## RMHC-SWO is thankful for our generous and valued donor partners!

RMHC-SWO Programs are created as a part of the community. We rely on the support of many donors, partners and individuals to help the families of seriously ill children. Thank you to our friends who:

- · Donate items from our Wish List,
- · Host fundraisers on our behalf,
- · Sponsor or participate in our events,
- Make contributions to support our programs and much, much more



## Our Founding and Forever Partner

Our local McDonald's Owner / Operators have been keeping families close since the very beginning by generously opening their hearts and providing invaluable support to RMHC-SWO.

Each year, RMHC-SWO receives 25-30 percent of our annual operating budget from McDonald's. This funding comes from a portion of every Happy Meal and RMHC Cookie purchased, collection of donations through coin boxes and cashless giving options and fundraising efforts from McHappy Day. Thank you to every crew members, Owner/Operator and corporate employee for your tireless efforts to support our families.

## **RMHC Canada Partners**



RMHC Canada helps to support all 15 Houses across Canada. Their partnerships help to provide funding vital for keeping families close across the country.

























## Local Partners \$10.000



















PERSONAL INJURY











































## Local Partners \$5,000 - \$9,999

Bowling Benefit for RMHC-SWO Canadian Jewellery Group

Chatters

CIBC Private Wealth Management

Cohen Highley LLP

Darrell Ellwood Memorial

Economical Mutual Insurance Company

Fore Our Families

Froesey's Show & Shine

Georgijev Financial Group

Goderich Sunset Golf Club Annual

Charity Golf Tournament

Hiram Walker & Sons

Kevin Siddall Baseball Tournament -Windsor Starts Baseball Club

Jake's Bowling Social

Johnstone & Cowling LLP

Lerners IIP

Let's Dance! For RMH

London Knights Hockey Club

Maple City Slo-Pitch Tournament:

Diamond Division

Maureen Burke - Illuminate the House

McCormick Canada: Clubhouse Division

Orange Rock Developments

Play4Brae - Wallaceburg Minor

**Hockey Association** 

Richter Asmussen Financial Group

Sobeys Chatham Sobeys North London Tom & Jerry's Golf Tournament Tuukka Cup 3 on 3 Road Hockey **Tournament** 



## **Operations Partners**

## Agropur

- Provides a selection of bread products and baked goods

## Best Western Lamplighter Inn

- Supports Hotels with Heart program **BrandSource**
- Donates in-House electronics Canus
- Provides hand soaps, lotions and other care products

### Coca Cola

- Provides product and drink machines for both Houses

## Fcol ab

- Provides sanitizer and laundry detergent to both Houses

## Google

- Provides connection for families with helpful Google products

## Holiday Inn Express

- Supports Hotel with Heart program
- Donates paper products, like toilet paper, Kleenex & paper towels

## La-Z-Boy

- Furnishings for both Houses

## London Hospital Linen

- Provides sheet cleaning services for RMH London

## Mars Wrigley

- Donates candy produc for families over Halloween

## Mother Parker's

- Provides coffee, tea and hot chocolate Payworks

- Donates software package to Chapter

## Saputo Dairy Products Canada G.P.

- Provides daily milk essentials from chocolate milk to creamers to RMH Windsor

### Thirty One Gifts

- Donates RMHC branded totes used as welcome bags for families

## Triple D Electric

- Provide electrical services for the renovation of the RMH London lobby

### Urban Barn

- Donates home decor items to help furnish family spaces

## Payroll Giving

A payroll deduction plan is an easy and seamless way to make a big difference by donating a set amount from each pay cheque. Thank you to the many employers who participate in a payroll giving program.

## Thank you to our 2019 Payroll Donors:

Cargill Value Added Protein

CIBC Canada

Damar Security Systems

McDonald's Restaurants of London, Car-Jon Family Restaurants McDonalds's Restaurants of Exeter, Kincardine & Goderich Nestle Canada Inc

Ronald McDonald House Charities Southwestern Ontario Royal Bank of Canada

**Spriet Associates** 

## Adopt-A-Room Program

The Adopt-a-Room program presents the opportunity for donors to support one of the 44 rooms in the Ronald McDonald House London and Windsor or the RM Family Room London. Adopting a room helps ensure our ongoing financial viability and enables these rooms to be kept in excellent condition for all the families that come to stay.

## Thank you to our 2019 Room Sponsors

A.P. Plasman - Windsor Plant 1 A.P. Plasman Tecumseh Plant Active Industrial Solutions The Bank of Nova Scotia The Bouck Family Fight Like Mason Foundation Go Platinum Realty Inc. Hospice of Windsor In Honour of Chrissy McNeil In Honour of Darlene Circelli Kaiser Aluminum McKenzie Lake Lawyers LLP

Reliance Home Comfort Reno Pros Windsor Inc. The Shamrock Club Soccer Dogs in Honour of Tyson S. Sun Parlour Rodeo The Thompson Family Trucking for Kids Trust Company Wayne Toyota in Honour of Melaina Marostica

Zach D'Souza Smiles4MileS



Thank you for your support. Our son was born prematurely and we spent 114 days at Ronald McDonald House. We will forever be grateful for the home-away-from-home during a difficult time. Your support makes all the difference. )

-The Konecny Family

## Financial Report

2019 was a year of growth and change for RMHC-SWO. With the support from the community, donors and friends of the Chapter we were able to expand our programs and support the increasing demand for our services.

## Financial Position as at December 31, 2019

	2019	2018
Assets	\$15,088,716	\$14,583,304
Liabilities	\$173,814	\$192,743
Fund Balances	\$14,914,902	\$14,390,561

Operating bank accounts were higher than normal level with a balance of \$792,605 at the end of the year, representing approximately 4 months of operating expenses. Investments were \$6,528,166, an increase of 6% from 2018, causing an unrealized gain at year end of \$179,700 and returns for the year of 7.994% compared to (2.999)% in 2018 and 6.099% in 2017.

The investments were allocated into the following funds:

- Capital asset fund of \$1,494,949:
  - o Received \$33,609 of contributions, a \$302,047 transfer in from the General fund, earned \$54,696 in investment income and spent \$335,656 on capital expenditures.
  - o Expenditures primarily went to room refreshes for the final 12 rooms at the London House and renovation to the front lobby including a video donor wall.
- General fund of \$5,033,217:
  - o RMHC Canada recommends this balance be two times our program expenses. We met this target in 2019.

## Revenues and Expenses from January 1 to December 31, 2019

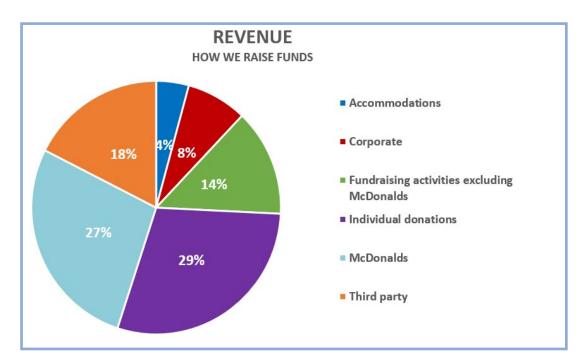
	2019	2018
Revenues and other support	\$3,323,319	\$3,026,079
Investment income (loss), net	\$494,376	(\$198,455)
Expenses	\$3,293,354	\$3,218,124
Excess (deficiency) revenue over exenses	\$524,341	(\$390,500)

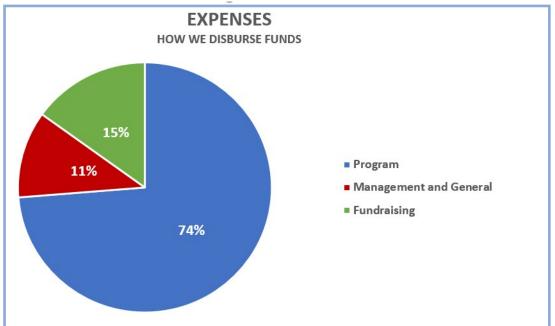
## General Fund

Revenues and expenses have both increased since 2018 due to the generosity of individuals, the recruitment of key talent and the launch of new fundraising campaigns including "Show Your Stripes".

## Capital Asset Fund

There was a deficiency at the end of 2019 of \$410,206 due to amortization of capital assets of \$498,511. To provide for the sustainability of our Houses, \$302,047 was transferred from the General fund to the Capital Asset fund.





The financial information provided above is in a condensed format. The complete audited financial statements are in the Appendix below.

Thank you to all the staff, Board members and volunteers who made this possible and for their ongoing support and commitment to our mission.

Respectfully submitted,

## Amanda Mulder, CPA, CA

Treasurer and Board Member



## **Board of Directors 2019**

## **Officers**

Harry Van Bavel, President Lou Anne Farrell, Past President Anne McNeil, Vice President Carl Edwards, Vice President John Simioni, Director Amanda Mulder, Treasurer

## **Directors**

Dave Fulton
Dave Strano
David Musyj
Derek Lall
Jon Williams
Kelly Finlayson
Laura Emmett
Nicole Harris
Patricia Hoffer
Rob Reid



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## AUDITED FINANCIAL STATEMENTS

**DECEMBER 31, 2019** 



## SOUTHWESTERN ONTARIO CHILDRENS CARE INC.

## (o/a RONALD MCDONALD HOUSE CHARITIES® SOUTHWESTERN ONTARIO)

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20 Bay Street, Suite 1100 Toronto, ON M5J 2N8 t. 416.840.8050 f. 866.492.2412



Chartered Professional Accountants

## INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of Southwestern Ontario Childrens Care Inc.

## **Qualified Opinion**

We have audited the accompanying financial statements of Southwestern Ontario Childrens Care Inc., which comprise of the statement of financial position as at December 31, 2019, the statement of operations and changes in fund balances, statements of functional expenses, and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies and other explanatory information.

In our opinion, except for the possible effects of the matter described in the Basis for Qualified Opinion paragraph, the financial statements present fairly, in all material respects, the financial position of Southwestern Ontario Childrens Care Inc. as at December 31, 2019, and its financial performance and its cash flows for the year ended December 31, 2019 in accordance with Canadian accounting standards for not-for-profit organizations.

## **Basis for Qualified Opinion**

In common with many not-for-profit organizations, the organization derives revenue from donations and fundraising activity, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, our verification of donation and fundraising revenues, in the fiscal year ending December 31, 2019 and the fiscal year ending December 31, 2018 was limited to the amounts recorded in the records of the organization. Accordingly, we are unable to determine whether any adjustments for unrecorded amounts might be necessary to revenues, excess (deficiency) of revenues over expenditures and net assets.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



## Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the organization's financial reporting process.

## **Auditor's Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of the auditor's responsibilities for the audit of the financial statements is located on Davis Martindale LLP's website at: https://www.davismartindale.com/auditors\_report. This description forms part of our auditor's report.

London, Ontario April 6, 2020 Chartered Professional Accountants
Licensed Public Accountants

Davis Martindale LLP



## STATEMENT OF FINANCIAL POSITION

## AS AT DECEMBER 31, 2019

AS	C.		ГC
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A	ASSETS	
	2019	2018
<b>Current Assets</b>		
Cash	\$ 808,780	\$ 423,416
Accounts receivable	106,685	224,668
Prepaid expenses and other assets	19,930	13,257
	935,395	661,341
<b>Investments</b> (note 3)	6,528,166	6,133,953
Capital assets, net (note 4)	7,625,155	7,788,010
	\$ <u>15,088,716</u>	\$ <u>14,583,304</u>
LIABILITIES A	ND FUND BALANCES	
Current Liabilities		
Accounts payable and accrued liabilities	\$ 165,387	\$ 164,118
Government remittances payable	1,892	1,720
Deferred contributions (note 5)	6,535	26,905
	173,814	192,743
Commitments (note 7)		
Fund Balances		
General fund	5,794,798	5,162,298
Capital asset fund (note 8)	9,120,104	9,228,263
·	14,914,902	14,390,561
	\$ <u>15,088,716</u>	\$ <u>14,583,304</u>

Approved on Behalf of the Board

Director

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# STATEMENT OF OPERATIONS AND CHANGES IN FUND BALANCES

## FOR THE YEAR ENDED DECEMBER 31, 2019

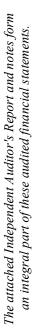
	-	General 3010	Capita	Capital Asset	_	<u>Total</u>
	6107	8107	6107	2107	6107	8107
Revenues and Other Support						
Contributions	\$ 1,782,212	\$ 1,441,962	\$ 33,609	\$ 144,166	\$ 1,815,821	\$ 1,586,128
Fundraising activities (note 10)	990,276	944,113	1	ı	990,276	944,113
RMH room donations/fees	510,258	488,843	•	ı	510,258	488,843
Other revenues	6,964	6,995	•		6,964	6.995
	3,289,710	2,881,913	33,609	144,166	3,323,319	3,026,079
Expenses						
Program Services	1,929,593	1,959,356	498,511	536,526	2,428,104	2,495,882
Management and General	369,555	307,902			369,555	307,902
Fundraising	495,695	414,340	,	'	495,695	414,340
	2,794,843	2,681,598	498,511	536,526	3,293,354	3,218,124
Excess (deficiency) of operating revenues						
over expenses	494,867	200,315	(464,902)	(392,360)	29,965	(192,045)
Investment income (loss), net (note 3)	439,680	(202,260)	54,696	3,805	494,376	(198,455)
Excess (deficiency) of revenues over expenses	\$ 934,547	\$ (1,945)	\$ (410,206)	\$ (388,555)	\$ 524,341	\$ (390,500)
Fund Balances, beginning of year	5,162,298	5,464,096	9,228,263	9,316,965	14,390,561	14,781,061
Excess of revenues over expenses	934,547	(1,945)	(410,206)	(388,555)	524,341	(390,500)
Transfers between funds (note 9)	(302,047)	(299,853)	302,047	299,853		\\\
Fund balances, end of year	\$ 5,794,798	\$ 5,162,298	\$ 9,120,104	\$ 9,228,263	\$ 14,914,902	\$ <u>14,390,561</u>

The attached Independent Auditor's Report and notes form an integral part of these audited financial statements.

# SCHEDULE 1 - STATEMENT OF FUNCTIONAL EXPENSES

## FOR THE YEAR ENDED DECEMBER 31, 2019

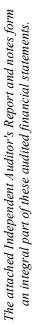
		Total	Expenses	\$ 1,700,703	498,511	86,283	31,434	240,173	298,578	52,099	74,809	50,877	92,524	21,585	145,778	\$ 3,293,354
	g Services		Fundraising	\$ 389,940		73,045	5,122	ı	1	20,245	ı	7,343	ı	1	•	\$ 495,695
	Supporting Services	Management	and General	\$ 218,589	ı	13,238	8,586	ı	1	31,854	74,809	22,479	1	1	•	\$ 369,555
	Total	Program	Services	\$ 1,092,174	498,511	1	17,726	240,173	298,578	ı	1	21,055	92,524	21,585	145,778	\$ 2,428,104
	Ronald	McDonald	Family Room	\$ 107,881	28,248	1	•	11,033	1	•	1	•	•	8,634	•	\$ 155,796
Ronald	McDonald	House	(Windsor)	\$ 375,097	149,307	ı	7,738	98,566	1	1	ı	9,957	882	4,317	•	\$ 645,864
Ronald	McDonald	Honse	(London)	\$ 609,196	320,956	ı	886'6	130,574	298,578	ı	ı	11,098	91,642	8,634	145,778	\$ 1,626,444
				Salaries	Amortization of capital assets	Advertising	Education, training and meetings	Family support services and supplies	Maintenance and repairs	Office supplies	Professional fees	Travel, meal and entertainment costs	Utilities	Volunteer resources and recognition	Other - overflow accommodations	Total Expenses



# SCHEDULE 2 - STATEMENT OF FUNCTIONAL EXPENSES

## FOR THE YEAR ENDED DECEMBER 31, 2018

		Total	<b>Expenses</b>	\$ 1,639,030	536,526	37,126	37,150	229,618	313,881	45,859	68,359	57,339	97,535	20,116	135,585	\$ 3,218,124
	s Services		Fundraising	\$ 362,742	1	18,120	7,128	ı	ı	16,967	ı	9,383	ı	ı	•	\$ 414,340
Supportir	Supporting Services	Management	and General	\$ 160,922	1	19,006	8,086	ı	ı	28,892	68,359	22,637	ı	ı	•	\$ 307,902
	Total	Program	Services	\$ 1,115,366	536,526	ı	21,936	229,618	313,881	ı	ı	25,319	97,535	20,116	135,585	\$ 2,495,882
	Ronald	McDonald	Family Room	\$ 92,171	27,848	1	1,418	24,267	1	1	1	1,418	1	8,046	•	\$ 155,168
Ronald	McDonald	Honse	(Windsor)	\$ 366,405	144,996	1	7,190	30,166	1	1	1	9,445	320	4,023	•	\$ 562,545
Ronald	McDonald	House	(London)	8 656,790	363,682	1	13,328	175,185	313,881	1	1	14,456	97,215	8,047	135,585	\$ 1,778,169
				Salaries	Amortization of capital assets	Advertising	Education, training and meetings	Family support services and supplies	Maintenance and repairs	Office supplies	Professional fees	Travel, meal and entertainment costs	Utilities	Volunteer resources and recognition	Other - overflow accommodations	Total Expenses



## STATEMENT OF CASH FLOWS

## FOR THE YEAR ENDED DECEMBER 31, 2019

	2019	2018
Operating Activities		
Excess (deficiency) of revenues over expenses		
for the year		
General fund	\$ 934,547	\$ (1,945)
Capital asset fund	(410,206)	(388,555)
	524,341	(390,500)
Add (deduct) items not involving cash		
Amortization of capital assets	498,511	536,526
Realized loss (gain) on sale of investments	(95,629)	86,494
Unrealized loss (gain) on investments	<u>(247,429)</u>	<u>218,995</u>
Not ahanga in non anah warking agnital halangas	679,794	451,515
Net change in non-cash working capital balances related to operations:		
Accounts receivable	117,983	(72,974)
Prepaid expenses and other assets	(6,673)	4,893
Accounts payable and accrued liabilities	1,269	(27,544)
Government remittances payable	172	(18,017)
Deferred contributions	(20,370)	14,950
<b>Cash Provided by Operating Activities</b>	772,175	352,823
Cash Flows from Investing Activities		
Net change in investments	390,118	(474,115)
Purchases of capital assets	(335,656)	(488,158)
1	-	
Net Cash Provided by (Used In) Investing Activities	54,462	(962,273)
	00000	(500.470)
Net Increase (Decrease) in Cash During the Year	826,637	(609,450)
Cash, Beginning of Year	691,809	1,301,259
Cash, End of Year	\$ <u>1,518,446</u>	\$ <u>691,809</u>
Cash is Comprised as Follows:		
Operating cash	\$ 808,780	\$ 423,416
Investment cash (note 3)	<u>709,666</u>	268,393
	\$ <u>1,518,446</u>	\$ 691,809



## NOTES TO THE FINANCIAL STATEMENTS

## FOR THE YEAR ENDED DECEMBER 31, 2019

## 1. Nature of the Organization

## **Organization**

Southwestern Ontario Childrens Care Inc. ("the Organization") (o/a Ronald McDonald House Charities® Southwestern Ontario) is an Ontario not-for-profit, charitable corporation formed in 1985. The mission of Ronald McDonald House Charities (RMHC) is to create, find and support programs that directly improve the health and well-being of children and their families. RMHC and the network of local Chapters, of which there are 12 in Canada, ascribe to five core values: we are focused on the critical needs of children, we lead with compassion, we celebrate the diversity of our people and our programs, we value our heritage and we operate with accountability and transparency.

In Canada, 12 Regional RMHC Chapters work collaboratively through the support of RMHC Canada, Canada's national RMHC foundation, which is focused on contributing funding from McDonald's Restaurants of Canada and other donors, to support the building and operations of Ronald McDonald Houses, Family Rooms and Ronald McDonald Care Mobiles to help enable the support of families with sick children. The 12 Canadian Chapters operate 15 houses, 16 family rooms and one Care Mobile across Canada.

We fulfill our mission through operation of sustainable programs that enable family-centered care, bridge access to quality health care, are a vital part of the health care continuum and strengthen families during difficult times. The following programs, operated by the Organization, represent the core functions of Ronald McDonald House Charities:

## Ronald McDonald House(s) - London and Windsor

When children must travel long distances to access top medical care, accommodations and support for families can be expensive or not readily available. The Organization helps families stay close to their ill or injured child through the Ronald McDonald House - London and Ronald McDonald House Family Room located in London on the Site of London Health Sciences Centre-Childrens Hospital and Windsor, Canada's first house with a hospital located inside Windsor Regional Hospital, which provide temporary lodging, meals, programming, and other support to children and their families. The program provides families with emotional and physical comfort and increases the caregivers' ability to spend more time with their child, to interact with their clinical care team and to participate in critical medical care decisions.



## NOTES TO THE FINANCIAL STATEMENTS

## FOR THE YEAR ENDED DECEMBER 31, 2019

## 1. Nature of the Organization (continued)

## **Ronald McDonald Family Room**

When a child is critically ill, parents may be reluctant to leave the hospital. In order to provide comfort and support to their child, it is important that parents have an opportunity to rest, have a meal or have a moment of quiet. Located inside medical care facilities, the Ronald McDonald Family Room in Children's Hospital - London Health Sciences Centre serve as a place of respite, relaxation and privacy for family members, often just steps away from where their child is being treated. The Ronald McDonald Family Room program provides parents with an opportunity to remain close to their hospitalized child and to be an active member of their child's health care team. At Ronald McDonald House Windsor, the Day Pass Program allows families access to the house during daytime hours to provide families with the benefits of a Family Room Structure. Both London and Windsor also operate hospitality cart programs that connect with families at their child's bedside. The *Cart with a Heart Program* brings the family room to the families and helps to educate and engage them in the services offered by Ronald McDonald House Programs.

## 2. Significant Accounting Policies

These financial statements are prepared in accordance with Part III of the Chartered Professional Accountants of Canada ("CPA Canada") Handbook - Accounting Standards for Notfor-Profit Organization, which sets out generally accepted accounting principles for not-for-profit organizations in Canada and includes the significant accounting policies summarized below.

## (a) Use of estimates

The preparation of financial statements in accordance with Canadian accounting standards for not-for-profit organizations, requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the statement of financial position date, and the reported amount of revenue and expenses during the reporting period. Actual results could differ from those estimates.

## (b) Fund accounting

To ensure observance of limitations and restrictions placed on the use of resources available to the Organization, the accounts are maintained in accordance with the principles of Fund Accounting. Under these principles, the accounts of the Organization have been classified into the following funds:

The General fund reports unrestricted resources available for general operating activities.

The Capital Asset fund reports resources that are restricted to the Organization's capital asset purchases, replacements, or maintenance initiatives.



## NOTES TO THE FINANCIAL STATEMENTS

## FOR THE YEAR ENDED DECEMBER 31, 2019

## 2. Significant Accounting Policies (continued)

## (c) Revenue recognition

The Organization follows the restricted fund method of accounting for contributions.

Contributions, grants, and bequests are recorded in the appropriate funds when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Unrestricted contributions are recognized as revenue in the General fund when initially recorded in the accounts. Externally restricted contributions are recorded in the Restricted fund or Capital Asset fund when initially recognized in the accounts.

Revenue from fundraising is recognized as revenue in the corresponding fund as appropriate in the year received or receivable, if the amount can be reasonably estimated and collection is reasonably assured.

Fees are recognized when the services have been provided. Revenue from room payments is recognized as revenue in the General fund on an accrual basis when the amount to be received can be reasonably estimated and collection is reasonably assured.

Investment income (loss) consists of interest, dividends, income distributions from pooled funds, and realized and unrealized gains and losses. Investment income earned on Restricted fund or Capital Asset fund resources that must be spent on donor-restricted activities is recognized as revenue of the respective fund. General investment income earned on Restricted fund, Capital Asset fund, and General fund resources is recognized as revenue of the General fund. Investment losses are allocated in a manner consistent with investment income.

## (d) Expense allocation

The costs of providing various programs and other activities have been summarized on a functional basis in the Statements of Functional Expenses. Accordingly, certain costs have been allocated among the programs and supporting services benefited.

## (e) Foreign currency translation

Transactions denominated in foreign currencies are translated into Canadian dollars at exchange rates prevailing at the transaction date. Monetary assets and liabilities are translated into Canadian dollars at exchange rates in effect at the dates of the statement of financial position. Non-monetary assets and liabilities are translated at the historic rate.

## (f) Financial instruments

Investments are recorded at fair value. Transactions are recorded on a trade date basis and transaction costs are expensed as incurred.

Other financial instruments, including accounts receivable, accounts payable and accrued liabilities, and government remittances payable are initially recorded at their fair value and are subsequently measured at amortized cost, net of any provisions for impairment.



## NOTES TO THE FINANCIAL STATEMENTS

## FOR THE YEAR ENDED DECEMBER 31, 2019

## 2. Significant Accounting Policies (continued)

## (g) Contributed materials and services

Donated materials and services are recorded in the financial statements at fair market value when fair market value can be reasonably estimated. Because of the difficulty in determining the fair value of volunteer time, these services are not recognized in the financial statements.

## (h) Capital assets

Purchased capital assets are recorded at acquisition cost. Contributed capital assets are recorded at fair value at the date of the contribution. Amortization is calculated using the straight line method at the following annual rates.

Automobiles	5 years
Building	40 years
Computer hardware	3 years
Computer software	3 years
Furniture, fixtures, equipment	5 years
Leasehold - Ronald McDonald Family Room	10 years
Leasehold - Ronald McDonald House Windsor	10 years
Parking lot	10 years

## (i) Impairment of long-lived assets

Long-lived assets are tested for impairment when events or changes in circumstances indicate that their carrying value may not be recoverable. An impairment loss is recognized when the carrying value exceeds the total undiscounted cash flows expected from their use and eventual disposition. The amount of the impairment loss is determined as the excess of the carrying value of the asset over its residual value.



## NOTES TO THE FINANCIAL STATEMENTS

## FOR THE YEAR ENDED DECEMBER 31, 2019

## 3. Investments

Investments in pooled funds have been allocated among the asset classes based on the underlying investments held in the pooled funds.

investments neigh in the pooled runds.	2019	2018
Investment income (expense) consists of the foll	owing:	
Interest, dividends and other Realized gains (losses) on sale of investments Management fees	\$ 211,690 95,629 (60,372) 246,947	\$ 162,367 (86,494) (55,333) 20,540
Unrealized gain (loss) on investments Unrealized foreign exchange gain (loss)	282,486 (35,057) 247,429	(339,646) <u>120,651</u> <u>(218,995)</u>
Investment income (loss), net	\$ <u>494,376</u>	\$ <u>(198,455</u> )
General fund	\$ <u>439,680</u>	\$ <u>(202,260</u> )
Capital asset fund	\$ <u>54,696</u>	\$ <u>3,805</u>

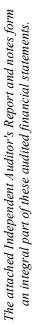


## FOR THE YEAR ENDED DECEMBER 31, 2019 NOTES TO THE FINANCIAL STATEMENTS

## 3. Investments (continued)

Investments, all of which are recorded at fair value, have an asset mix as follows:

2018	Total	268,393	2,649,355	2,167,395	912,828	135,982	3,216,205	\$ <u>6,133,953</u>
		<del>⊗</del>						
	Capital Fund	63,019	622,069	508,904	214,332	31,929	755,165	\$ 1,440,253
		<b>∽</b>						S
	General Fund	\$ 205,374	2,027,286	1,658,491	698,496	104,053	2,461,040	\$ 4,693,700
		99	00	80	75	17	8	
2019	Total	999,602	3,294,100	1,444,708	958,475	121,217	2,524,400	\$ 6,528,166
		<del>≶</del>					1 1	S
	Capital Fund	3 162,512	754,349	330,838	219,491	27,759	578,088	\$ 1,494,949
		4 <del>2</del>	1	0	4	∞	I 731	
	General Fund	547,154	2,539,751	1,113,870	738,984	93,458	1,946,312	5,033,217
		<b>↔</b>						S
		Cash	Fixed Income Canadian Bonds	Equities Canadian	United States of America	Other international		



## NOTES TO THE FINANCIAL STATEMENTS

## FOR THE YEAR ENDED DECEMBER 31, 2019

## 4. Capital Assets

Capital assets consist of the following:

Cupitul ussets consist of the following.	Cost	2019 Accumulated Amortization	Net Book Value
Automobile(s)	\$ 59,349	\$ 59,349	\$ -
Building	8,725,006	2,534,940	6,190,066
Computer hardware	150,399	96,359	54,040
Computer software	47,214	46,152	1,062
Furniture, fixtures, equipment	830,390	344,963	485,427
Leasehold - Ronald McDonald Family Room	286,489	209,259	77,230
Leasehold - Ronald McDonald House Windsor	1,244,997	434,597	810,400
Parking lot	10,661	3,731	6,930
	\$ <u>11,354,505</u>	\$ <u>3,729,350</u>	\$ <u>7,625,155</u>
		2018	
		Accumulated	Net Book
	Cost		Net Book Value
Automobile(s)	<b>Cost</b> \$ 59,349	Accumulated	
Automobile(s) Building		Accumulated Amortization	Value
· /	\$ 59,349	Accumulated Amortization \$ 59,349	Value \$ -
Building	\$ 59,349 8,579,720	Accumulated Amortization \$ 59,349 2,318,637	<b>Value</b> \$ - 6,261,083
Building Computer hardware	\$ 59,349 8,579,720 222,541	<b>Accumulated Amortization</b> \$ 59,349 2,318,637 136,836	<b>Value</b> \$ - 6,261,083 85,705
Building Computer hardware Computer software	\$ 59,349 8,579,720 222,541 47,214	Accumulated Amortization  \$ 59,349 2,318,637 136,836 37,221	<b>Value</b> \$ - 6,261,083 85,705 9,993
Building Computer hardware Computer software Furniture, fixtures, equipment Leasehold - Ronald McDonald Family Room Leasehold - Ronald McDonald House Windsor	\$ 59,349 8,579,720 222,541 47,214 1,621,240 278,478 1,243,872	Accumulated Amortization  \$ 59,349 2,318,637 136,836 37,221 1,229,054 181,011 310,292	<b>Value</b> \$ - 6,261,083 85,705 9,993 392,186 97,467 933,580
Building Computer hardware Computer software Furniture, fixtures, equipment Leasehold - Ronald McDonald Family Room	\$ 59,349 8,579,720 222,541 47,214 1,621,240 278,478	Accumulated Amortization  \$ 59,349 2,318,637 136,836 37,221 1,229,054 181,011	<b>Value</b> \$ - 6,261,083 85,705 9,993 392,186 97,467

## 5. Deferred Contributions

Deferred contributions represent unspent resources externally restricted for program expenses in future years for which a corresponding fund does not exist. Changes in the deferred contributions balance are as follows:

		2019		2018		
Balance, beginning of the year:	\$	26,905	\$	11,955		
Amount received during the year		6,535		26,905		
Less: Amount recognized as revenue during the year		(26,90 <u>5</u> )	ΛŽ	(11,955)		
Balance, end of year	\$	6,535	<b>\$_</b>	26,905		

The attached Independent Auditor's Report and notes form an integral part of these audited financial statements.



## NOTES TO THE FINANCIAL STATEMENTS

## FOR THE YEAR ENDED DECEMBER 31, 2019

## 6. Financial Instruments

The Organization is exposed to various financial risks through transactions in financial instruments

### Credit Risk

The Organization is exposed to credit risk in connection with its accounts receivable and its short-term and fixed income investments because of the risk that one party to the financial instrument may cause a financial loss for the other party by failing to discharge an obligation. Accounts receivable is recorded net of an allowance for doubtful accounts of \$NIL (2018 - \$NIL).

## Interest Rate Risk

The Organization is exposed to interest rate risk with respect to its investments in fixed income investments and a pooled fund that holds fixed income securities as the fair value will fluctuate due to changes in market interest rates.

## Liquidity Risk

The Organization is exposed to the risk that it will encounter difficulty in meeting obligations associated with its financial liabilities. The Organization considers that it has sufficient funds available to meet its obligations as they come due.

## Currency Risk

The organization enters into foreign currency purchase and sale transactions and has assets that are denominated in foreign currencies and thus are exposed to the financial risk of earnings fluctuations arising from changes in foreign exchange rates and the degree of volatility of these rates. Management does not believe they represent a significant risk to the organization. The organization does not currently use derivative instruments to reduce its exposure to foreign currency risk.

## Market Risk

The organization's investments in publicly-traded securities exposes the organization to price risks as equity investments are subject to price changes in an open market. The organization does not use derivative financial instruments to alter the effects of this risk.



## NOTES TO THE FINANCIAL STATEMENTS

## FOR THE YEAR ENDED DECEMBER 31, 2019

### 7. Commitments

The Organization entered into a lease agreement with the London Health Sciences Centre ("the London hospital") whereby the Organization would lease from the London hospital certain land owned by the hospital. The initial term of the lease ends on July 31, 2083, with an aggregate annual base rent of \$1.00.

The Organization also entered into another lease agreement to support the Family Room with the London hospital whereby the Organization leases space within the hospital for \$NIL consideration. The initial term of the lease ends in 2021.

The Organization entered into a lease agreement with the Windsor Regional Hospital ("the Windsor hospital") whereby the Organization would lease from the Windsor hospital certain portions of the building owned by the hospital. The initial term of the lease ends in May 2026.

The Organization is committed to a three year National Partnership Program Investment with RMHC Canada ending December 31, 2020 with payments of \$25,000 each year.

## 8. Capital Asset Fund

The Capital Asset fund balance consists of the following:

	2019	2018
Investments (note 3)	\$ 1,494,949	\$ 1,440,253
Capital assets (note 4)	7,625,155	7,788,010
- , ,	\$ <u>9,120,104</u>	\$ <u>9,228,263</u>

During the period, there were transfers made by the General fund to the Capital Asset fund in the amount of \$302,047 (2018 - \$299,853).

## 9. Interfund Transfers

Transfers between funds during the year consist of the following:

	General Fund		Capital	Asset Fund
	2019	2018	2019	2018
Other transfers approved by the Board \$	(302,047)	\$ <u>(299,853)</u>	\$ <u>302,047</u>	\$ <u>299,853</u>



## NOTES TO THE FINANCIAL STATEMENTS

## FOR THE YEAR ENDED DECEMBER 31, 2019

## 10. Events

Revenues are generated from events organized by the Organization as well as third party events held throughout the community. The net proceeds from community sponsored events are donated to Southwestern Ontario Childrens Care Inc. Expenses incurred to run these events are the responsibility of the fundraisers and not Southwestern Ontario Childrens Care Inc.

The Organization's primary annual fundraising events are the Ronald McDonald House Charities® Southwestern Ontario Golf Classic, Curling Bonspiel, and Red Shoe Society Events.

	2019			2018
Revenues Expenses Net proceeds	\$ 587,667 (133,026) 454,641	9	\$ _	566,102 (151,822) 414,280
Other events net proceeds Total income recognized from fundraising events	\$ 535,635 990,276	9	\$ <u></u>	529,833 944,113

## 11. Related Party Transactions

Ronald McDonald House Charities (RMHC) is a system of independent, separately registered public benefit organizations, referred to as "Chapters" within the global organization. The Organization is an independent operating Chapter within the RMHC system. Each Chapter is licensed by Ronald McDonald House Charity Global and Ronald McDonald House Charities, Inc. Canada to use RMHC related trademarks in conjunction with fundraising activities and the operation of its programs; the License Agreement also sets standards for programs, governance, finance, branding, and reporting. During the year ended December 31, 2019, the Organization received from Ronald McDonald House Charities, Inc. \$535,635 (2018 - \$529,831); and the Organization received \$376,500 (2018 - \$382,083) from Ronald McDonald House Charities, Canada. Additionally, the Organization made a payment to RMHC Canada of \$25,000 for the National Partnership Program Investment. This program ends as of December 31, 2020.

